

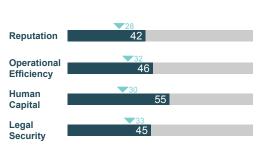
#### **Company and Sector Performance** Company performance Sector average performance Sector performance **ESG OVERALL SCORE ESG PERFORMANCE (/100)** Information rate 85% Environment 44 sector average 62% Social 50 Cooperation level (2) Proactive **High severity** Yes Governance 45 controversies 100 Rank in Sector 4/60 **6 DOMAINS PERFORMANCE (/100)** Limited<sup>(1)</sup> **Rank in Region** 31/890 Ratings<sup>(3)</sup> ++ Business behaviour 54 **Rank in Universe** 377/4453 ++ Human rights 50 **HISTORICAL PERFORMANCE** + Environment 44 100 Community involvement 45 + 39 47 Corporate governance + 36 Human resources 51 ++0 2015 2016 2017 2018 Company inclusion in Vigeo Eiris indices<sup>(4)</sup>: No

# Management of risks and opportunities **MATERIALITY & PERFORMANCE MATRIX**

#### Advance Environmental strategy Renewable energy Social Dialogue · Social standards in the supply chain Corruption STRENGTHS Robust Career management Fundamental human rights · Fundamental labour rights · Social and Economic Development Biodiversity Reorganisation · Health and safety GHG emissions from T&DResponsible Lobbying Non-discrimination and diversityCustomer relations Access to energyAnti-competitive practices Audit & Internal Controls Board of Directors Shareholders · Industrial accidents and pollution Weak Energy demand-side management Executive Remuneration Air emissions from combustion power plants 1 2 3

#### **ANALYST FOCUS**

TOPIC	COMMENT	TREN
Climate change	Enel Americas aims to add 8 GW in renewable installed capacity by 2019. Moreover, its share of renewable energy generation stood at 55.7% in 2016. The Company defined GHG emissions reduction targets and its thermal installed capacity is 47% based on CCGT technology. Besides, emissions and losses of the T&D network decreased over the past three years. However, CO2 emissions for thermal facilities are not disclosed.	
Prevention of corruption	While present in Brasil, Colombia, Peru and Argentina considered of high risk exposure according to Corruption Perception Index 2017, the Company has implemented Enel Group's Zero Tolerance Against Corruption Plan. This pan is notably supported by confidential reporting mechanisms and internal audits.	7
Local community development	Several initiatives including educational programmes and infrastructure development projects are put in placed by the Company. However, Enel Americas faces a controversy linked to alleged environmental impact of a hydroelectric project in Colombia. Still, the Company has put in place corrective measures.	7





# Carbon Footprint and Energy Transition\*

CARBON FOOTPRINT

Intense

### ENERGY TRANSITION SCORE



# Goods and services contributing to sustainable development\*



"The Carbon Footprint & Energy Transition research provides an assessment of a company's carbon footprint combined with the strategy to manage risks and opportunities related to the transition to a low carbon economy. NI (No Info) is used to indicate that the information is not available."

SCALE	EMISSIONS (T CO2 EQ)	CATEGORIES
А	<100 000	Moderate
В	>= 100 000 and <1 000 000	Significant
С	>= 1 000 000 and <10 000 000	High
D	>= 10 000 000	Intense

ENERGY TRANSITION SCORE	CATEGORIES
60-100	Advanced
50-59	Robust
30-49	Limited
0-29	Weak

"Sustainable Goods & Services research provides a positive screening on companies to identify business activities devoted to sustainable solutions."

INVOLVEMENT	CATEGORIES
>=50%	Major
20-49%	Significant
0-19%	Minor
0%	None

# Involvement in controversial activities\*

"The Controversial Activities research provides screening on companies to identify involvement in business activities that are subject to philosophical or moral beliefs."

#### Involvement in controversial activities: Not available in this version

#### Screened Areas:

Alcohol

•

Animal welfare

Fossil fuels

- Chemicals of concernCivilian firearms
- Gambling
- Genetic engineering

Nuclear power

- High interest rate lending
- Military

•

- Pornography
- Reproductive medicine
- Tobacco

For more information please contact us at customer.service@vigeo-eiris.com

- (2) Cooperation level on a 4-level scale: proactive, responsive, partially responsive, not responsive
   (3) Ratings outline companies' benchmarked domain performance within a sector, on a 5-level scale: "-", "", "=", "", "+"
- (4) Indices: based on the most recent indices at the date of publication. More details on vigeo-eiris.com.

<sup>(1)</sup> Performance level: weak (0-29/100), limited (30-49/100), robust (50-59/100), advanced (60-100/100) (2) Cooperation level on a 4-level scale: proactive responsive partially responsive not responsive



# Company performance in all the Sustainability Drivers

Company performance in all the Sustainability Drivers						rship	Implementation	S	
		Weight	Overall score 47/100	Trend	Score	Leadership		Results	
			Environment	<b>→</b>	44	38	52	34	
E	ENV1.3	3	Renewable energy	7	95	100	86	100	
E	ENV2.4	3	Air emissions from combustion power plants	7	24	30	27	16	
E	ENV1.1	2	Environmental strategy	7	62	51	72	N/A	
E	ENV1.2	2	Industrial accidents and pollution	7	22	0	30	37	
E	ENV1.4	2	Biodiversity	7	31	30	41	23	<del>;</del>
E	ENV3.1	2	Energy demand-side management	7	22	0	65	0	
E	ENV2.2	1	GHG emissions from T&D	R	31	15	30	48	
			Human Resources	7	51	67	49	38	
S	HRS2.4	3	Career management	7	53	83	58	18	
S	HRS3.2	3	Health and safety	7	48	65	56	24	
S	HRS2.3	2	Reorganisation	7	32	30	0	65	
S	HRS1.1	1	Social Dialogue	7	96	100	100	88	
			Human Rights	7	50	52	53	45	
S	HRT1.1	2	Fundamental human rights	7	51	37	51	65	
S	HRT2.4	2	Non-discrimination and diversity	7	49	65	65	16	
S	HRT2.1	1	Fundamental labour rights	7	52	58	32	65	
			Community Involvement	7	45	46	54	36	
S	CIN1.1	3	Social and Economic Development	7	57	51	83	36	<b>-</b>
S	CIN2.1	3	Access to energy	<b>&gt;</b>	33	41	24	35	
			Business Behaviour (C&S)	7	54	55	45	64	
G	C&S3.1	3	Corruption	7	66	65	55	77	
G	C&S3.2	3	Anti-competitive practices	7	47	44	20	77	
S	C&S1.3	2	Customer relations	7	45	69	41	24	<b>;</b>
S	C&S2.4	2	Social standards in the supply chain	7	67	48	77	77	
G	C&S3.3	1	Responsible Lobbying		35	41	30	35	
			Corporate Governance	7	39	40	26	51	
G	CGV1.1	3	Board of Directors	7	45	29	49	56	
G	CGV2.1	2	Audit & Internal Controls	R	47	70	33	39	
G	CGV3.1	2	Shareholders	7	48	67	12	65	
G	CGV4.1	2	Executive Remuneration	7	14	0	0	43	
	Weak (0-29/100) Limited (30-49/100) Robust (50-59/100) Advanced (60-100/100)								

Involvement in allegations with evidence of corrective measures

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Involvement in allegations

**;** 



### Benchmark Position versus sector peers

Position versus secto	r peers	Environment	Human resources	Human rights	Community involvement	Business behaviour (C&S)	Corporate governance	Overall Score
BRENBRACNOR2	EDP-Energias do Brasil	++	++	++	++	++	+	52
CL0002266774	Enel Chile	++	+	++	+	++	+	49
BRTBLEACNOR2	Engie Brasil Energia	++	+	++	+	++	=	49
BRCMIGACNOR6	Cia Energetica de Minas Gerais	++	++	+	++	+	=	47
CLP371861061	Enel Americas	+	++	++	+	++	+	47
CLP3710M1090	Enel Generacion Chile	++	++	+	+	+	=	45
MA0000011439	Lydec	+	++	+	+	+	=	44
BRELPLDBS0S2	AES Brasil	++	=	+	++	=		42
PEP700511004	Enel Generacion Peru	+	++	+	+	+	-	42
BRGNANACNOR8	Neoenergia	=	+	+	=	++	+	42
PEP701011004	Enel Distribucion Peru	+	+	+	+	+	=	39
TH0834010R10	Glow Energy	=	+	+	++	+	=	39
PHY2292T1026	Energy Development Corporation	++	=	=	+	=	=	38
COE15PA00026	Interconexion Electrica SA ESP	+	+	+	=	+	=	36
RU000A0JPKH7	RusHydro	+	+	=	=	=	+	36
CL0001880955	AES Gener	+	+	+	=	+	=	35
BRTIETCDAM15	AES Tiete	+	+	=	=	=	=	34
CLP3615W1037	Colbun	=	+	=	=	=	+	34
KR7015760002	Керсо	=	+	+	=	=	=	34
BRTRPLACNOR4	CTEEP	=	=	+	=	=	=	33
VIGEIRIS0387	Enel Brasil	=	=	+	+	+	-	33
PLENERG00022	Energa	+	+	=	=	=	=	33
KR7036460004	Korea Gas	=	+	+	+	=	-	33
INE245A01021	Tata Power	=	=	+	=	+	+	33
RU000A0JPNM1	INTER RAO EES	=	=	=	+	=	++	32
BRCPLEACNOR8	Companhia Paranaense de Energia-COPEL	=	=	=	=	=	+	31
INE129A01019	Gail India	=	+	+	=	=	=	31
CL0001583070	Engie Energia Chile	=	+	+	=	=	-	30
BRELETACNOR6	Eletrobras	=	=	+	=	+	=	30
ID1000111602	Perusahaan Gas Negara	=	=	=	=	=	=	30
MYL5347OO009	Tenaga Nasional	=	=	-	+	=	++	30
PHY0001Z1040	Aboitiz Equity Ventures	=	=	-	=	=	+	29

ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market



Position versus secto	r peers	Environment	Human resources	Human rights	Community involvement	Business behaviour (C&S)	Corporate governance	Overall Score
HK0836012952	China Resources Power Holdings	=	=	=	=	=	+	29
PLPGER000010	Polska Grupa Energetyczna	=	=	=	-	+	+	29
MA0000012205	Taqa Morocco	=	=	=	=	=	=	29
PLTAURN00011	Tauron Polska Energia	=	=	=	+	=	+	29
KYG8972T1067	Towngas China	=	=	-	=	+	=	29
MYL4677OO000	YTL Corp	=	=	+	=	=	=	29
PHY0005M1090	Aboitiz Power	=	=	=	=	=	+	28
CNE100000HD4	China Longyuan Power Group	+	=	-	=	-	+	28
CNE100000WS1	Huaneng Renewables	+	=	-	=	=	=	28
BRTAEECDAM10	Transmissora Alianca de Energia Eletrica	=	=	+	=	=	-	28
MYL674200000	YTL Power International	=	=	+	=	=	=	28
HK2380027329	China Power International Development	=	=	-	=	=	+	27
INE733E01010	NTPC	=	=	=	=	=	=	27
BRALUPCDAM15	Alupar Investimento	=	-	=	=	=	-	26
CNE100001T80	CGN Power	=	=	-	=	-	=	25
BMG2109G1033	CHINA GAS HOLDINGS	-	=	=	=	=	=	25
PEP702521001	Luz Del Sur	=	-	=	=	=	-	25
CND00000BC2	State Grid Corporation of China	=	=	=	=	=		24
CNE1000006Z4	Huaneng Power International	-	=	-	=	-	=	23
XS1117296894	China Three Gorges	=	-		=	=	-	22
KYG3066L1014	ENN Energy Holdings	-	=	-	=	=	=	22
HK0392044647	Beijing Enterprises Holdings	-	=	-	=	=	=	21
BMG2113B1081	China Resources Gas Group	-	=	-	=	=	=	21
XS0953958641	Slovensky Plynarensky Priemysel	-	=	-	=	=	-	19
QA0006929812	Qatar Electricity & Water	-	-	-	=	-	=	16
BREQTLACNOR0	Equatorial Energia	-	-	-	-	-	-	14
XS0989152573	Bulgarian Energy Holding	-	-	-	-	-	-	11
BRSTGDDBS000	StateGrid Brazil Holding	-		-	-	-		11

# General information

Enel Americas, formely Enersis Americas, is engaged in Enersis Americas merged with Endesa Americas and Brasil, Colombia, Peru and Argentina. In December 2016, Americas.

### Selected financial data

Key data	Revenues	EBIT	Employees
2016	CLP 5,197bn	CLP 1,217bn	10,324
2015	CLP 5,301bn	CLP 1,255bn	10,015
2014	CLP 5,206bn	CLP 1,388bn	9,722
2013	CLP 4,528bn	CLP 1,351bn	11,574
2012	CLP 6,496bn	CLP 1,471bn	11,835

Main shareholde	2017	
Enel Iberoamérica		51%
Geographical Breakdown	Turnover 2016	Employees
Brazil	36.2%	24.2%
Colombia	29.5%	18.4%
Peru	17.4%	9.0%
Argentina	16.7%	47.8%
Chile	0.2%	0.6%

electricity generation, transmission and distribution in Chilectra Americas and the Company was renamed Enel

Main economic segment	Turnover 2016
Distribution	67.8%
Generation and Transmission	32.2%

# Selected ESG Indicators

	2017	2016
Non-executive Board member(s) responsible for CSR issues	No Info	No Info
Executive remuneration linked to CSR performance	No Info	No Info
Percentage of independent Board members	42	N/A
Percentage of women on Board	0	0
Percentage of women in Executive team	12	N/A
Percentage of women in workforce	N/A	20
Transparency on lobbying budget	No	No
Percentage of employees covered by collective agreements on working conditions	N/A	85.6
3 year trend for safety at work	N/A	3
Involvement in armament	No	No
Management of social risks in supply chain	Advanced	Limited
Carbon factor (3-year trend)	N/A	7

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Sector performance

Company performance Rating : min-- / max ++

# CSR performance per domain

EN	VIROI	NMEN	NT	
100	2015	2016	2017	2018
75				
50	-	1	_	1
25				Т.
0				
Score			44	
Allegati	ons		Yes	
Rating			+	
Risk Ma	anadem	ent	Limited	

#### Key issues

The Electric & Gas Utilities sector has a major role to play with regard to climate change and energy efficiency through the promotion of renewable energy sources, energy efficiency and a reduction in greenhouse gas emissions of power plants. Companies are expected to set ambitious climate change strategies, backed by relevant targets and widespread environmental management systems.

#### **Company performance**

- The Company's absolute environmental performance continues to be limited.

- Enel Americas has a high share ISO 14001-certified sites. However, no commitment to prevent pollution was publicly identified and it is unclear if pollution control audits are conducted. The Company committed to increase its hydroelectric installed capacity by 2020. Moreover, energy generation from renewable sources stood at 57% of total generation in 2016 and GHG emission in T&D operations display a positive trend. Regarding biodiversity protection, only land remediation programmes are reported.

- Enel Americas faces one controversy linked to biodiversity impacts of a hydroelectric project in Colombia, but is remediative in this case.

#### **HUMAN RESOURCES** 2015 2016 2017 2018 100 75 50 25 0 Score 51 Allegations No Rating ++ **Risk Management** Robust

#### Key issues

Safeguarding the safety and health of employees and contractors remains a key risk factor in the sector. Similarly, anticipating the ageing workforce and retirement of highly skilled workers through the development of career management and promotion of employability represents a major sector challenge. Anticipating and managing reorganisations represent a key challenge, notably following phase-out and optimisation operations after the Fukushima incident. Implementing and maintaining sound systems to guarantee social dialogue is important to the Electric & Gas Utilities sector, that traditionally benefits from strong well-established industrial relations.

#### **Company performance**

- The Company's performance in the Human Resources domain improved and is now robust in absolute terms.

- Enel Americas extensively reports on mechanisms to promote labour relations. The majority of employees are covered by collective bargaining agreements that deal with almost all of the relevant subjects under review. Employees received annual performance interviews and at least a minority received training during the year. In terms of health and safety, internal audits and OHSAS 18001 certifications have been obtained, but few information is provided regarding KPIs. Finally, no measures are reported to address the topic of responsible reorganisations.

#### HUMAN RIGHTS

100	2015	2016	2017	2018
75				
50	-	_	_	-
25		-		
0	-	-	-	_
Score			50	
Allegati	ons		No	
Rating			++	
Risk Management		ent	Robust	

#### Key issues

Companies with operations in weak governance zones and which are involved in large-hydro projects, mining activities, or gas exploration, tend to be more exposed than others to violations of stakeholders' fundamental human rights. Electric & Gas Utilities are expected to also have policies and management systems in place, e.g. information, training, risk-mapping, to deal with labour rights issues in their countries of operation and guarantee freedom of association and the right to collective bargaining. Finally, the industry remaining largely male dominated, discrimination need to be banned and diversity promoted if companies want to increase their competitiveness as well as attract and retain talents.

#### **Company performance**

- The Company's performance in the Human Rights domain improved and is robust in absolute terms.

- Enel Americas commits to address all topics under review. In addition, a Human Rights Policy is publicly available and supported by grievance mechanisms and human rights impact assessments. A majority of employees are covered by collective bargaining agreements, but there is no evidence that internal audits are conducted to monitor the respect of freedom of association. Regarding non-discrimination, significant measures including monitoring and affirmative action programmes are in place. However, the share of women in management positions is very low.





#### Key issues

Power generation companies' main responsibility in terms of Community Involvement is promoting access to energy in developing countries through collaborative projects with relevant stakeholders, capacity building. In their regions of operations, the companies are expected to address the disruptive impacts of their operations through their evaluation and monitoring, and promote the local social and economic development through social programmes and the reinforcement of the local content of operations. Finally, it is fundamental that companies implement relevant measures to avoid disconnections for poor households through initiatives that include raising awareness on energy consumption and energy efficiency among their customers.

#### Company performance

- The Company's absolute performance in the Community Involvement domain improved but is still limited.

- Enel Americas' Code of Ethics and Human Rights Policy commit to promote local social and economic development. In addition, social and infrastructure development programmes are in place in all countries of operation. However, only few information is available on performance indicators. Some programmes are disclosed to address access to energy, including off grid solutions, but no programmes to reduce fuel poverty were identified.

- Enel Americas faces one controversy linked to community impacts of a hydroelectric project in Colombia, but is remediative in this case.

#### BUSINESS **BEHAVIOUR (C&S)** 2015 2016 2017 2018 100 75 50 25 0 54 Score Allegations Yes Rating ++ Risk Management Robust

#### Key issues

Electric & Gas Utilities and Transmission companies operate in regulated markets where risks and opportunities are shaped by regulatory frameworks and reforms. Thus, these companies are frequently involved in the political processes, highlighting the importance of issues such as lobbying and prevention of corruption and of conflicts of interest. With the increasing competition, companies may also be tempted to violate competition rules. Finally, as sector companies rely extensively on suppliers for coal, natural gas and uranium, social and human rights factors in the supply chain are of major importance.

#### Company performance

- Enel Americas' absolute performance in the Business Behaviour domain improved and is now robust.

- The Company commits to address all topics under review and a dedicated policy to prevent corruption is publicly disclosed. Enel Americas has reporting mechanisms to prevent corruption and anti-competitive practices, along with internal audits to verify compliance with related policies. Responsible customer relations are promoted through the implementation of service interruption prevention measures and satisfaction surveys. However, satisfaction rates deteriorated during the period under review. Regarding suppliers, social clauses are included in contracts and audits are reportedly in place.

- The Company reports transparently about a lawsuit alleging excess rates.

#### CORPORATE GOVERNANCE

100	2015	2016	2017	2018
75				
50	-			_
25		_ <b>_</b>		<b>.</b>
0			_	
Score		;	39	
Allegat	ions	l	No	
Rating			+	

Limited

Risk Management

#### Key issues

Sound corporate governance is required to oversee a company's strategic direction, including the CSR strategy. Vigeo Eiris' framework has been adapted to capture the level of integration of CSR topics at Board-level, supplementing traditional signals on efficient governance practices. Directors are notably evaluated on their level of diversity and experience with operational, financial, and CSR topics. The audit and internal controls system is examined regarding the efficiency and reach of its risk management. Shareholders are expected to have fair voting rights and access to all relevant information on emerging ESG risks. Executive remuneration is assessed for transparency and alignment with balanced stakeholder interests.

#### **Company performance**

- The Company's Corporate Governance absolute performance improved and is now limited.

- The Board of Directors is 42% independent and there are no committees in charge of remuneration or nomination. However, the roles of CEO and Chairman are separated. The Directors' Committee has a limited role in overseeing internal and external controls and it is unclear if CSR risks are addressed. Still, shareholders benefit from the "one share-one vote" principle, and CSR issues are presented to investors. Finally, no detailed information on the rules guiding executive remuneration is disclosed.



11

22

30

36

41

# CSR performance per criterion

### **Detailed Analysis**

#### **Environment**

ENV1.1	Environmental strategy	11
ENV1.2	Pollution prevention and control (soil, accident, industrial safety, nuclear)	13
ENV1.3	Development of renewable energy	14
ENV1.4	Protection of biodiversity	15
ENV2.2	Management of energy consumption and GHG from Transmission & Distribution activities	17
ENV2.4	Management of energy consumption and air emissions from fossil-based Generation activities	18
ENV3.1	Energy demand-side management	20

#### Human resources

HRS1.1	Promotion of labour relations	22
HRS2.3	Responsible management of reorganisations	24
HRS2.4	Career management and promotion of employability	25
HRS3.2	Improvement of health and safety conditions	27

#### **Human rights**

HRT1.1	Respect for human rights standards and prevention of violations	30
HRT2.1	Respect for freedom of association and the right to collective bargaining	32
HRT2.4	Non-discrimination	34

#### **Community involvement**

宁 CIN1.1	Promotion of the local social and economic development	36
CIN2.1	Promotion of access to energy and prevention of fuel poverty	39

#### **Business behaviour (C&S)**

<table-cell-rows> C&amp;S1.3</table-cell-rows>	Responsible Customer Relations	41
C&S2.4	Integration of social factors in the supply chain	43
C&S3.1	Prevention of corruption	45
C&S3.2	Prevention of anti-competitive practices	47
C&S3.3	Transparency and integrity of influence strategies and practices	49

#### **Corporate governance**

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CGV1.1	Board of Directors	51
CGV2.1	Audit & Internal Controls	53
CGV3.1	Shareholders	55
CGV4.1	Executive Remuneration	57

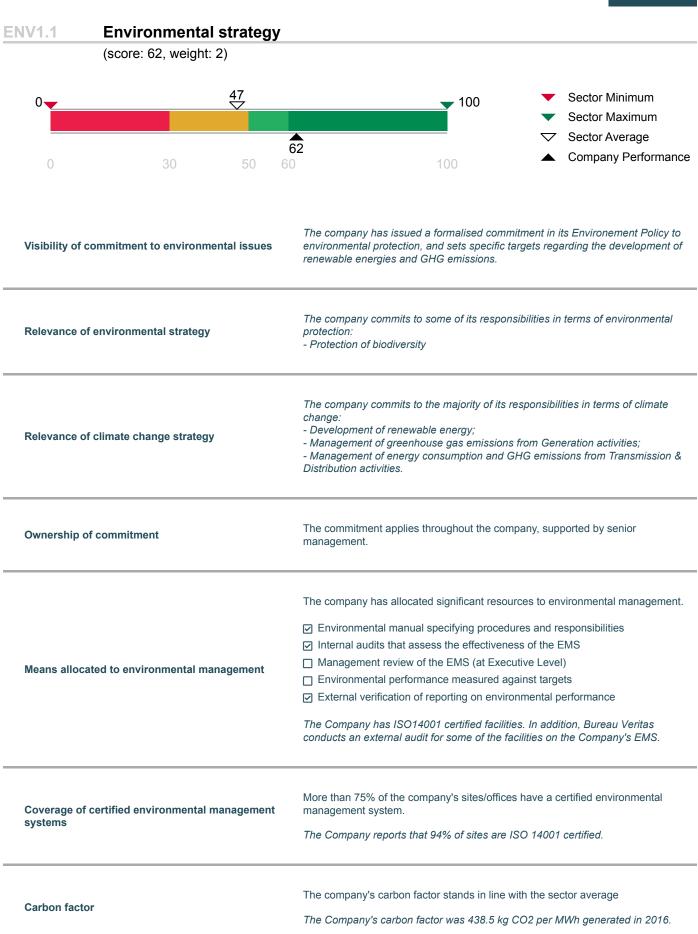
Convolvement in allegations Convolvement in allegations with evidence of corrective measures

ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market

vige eiris

Score: 44

### Environment



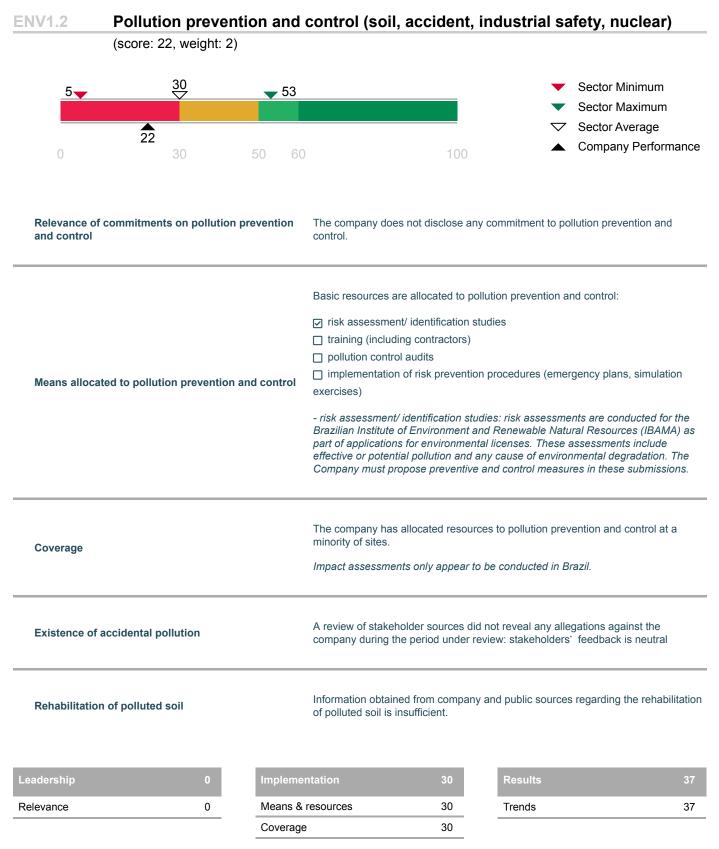
ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market



Leadership	51
Visibility	100
Relevance	42
Ownership	30

Implementation	72
Means & resources	49
Coverage	100

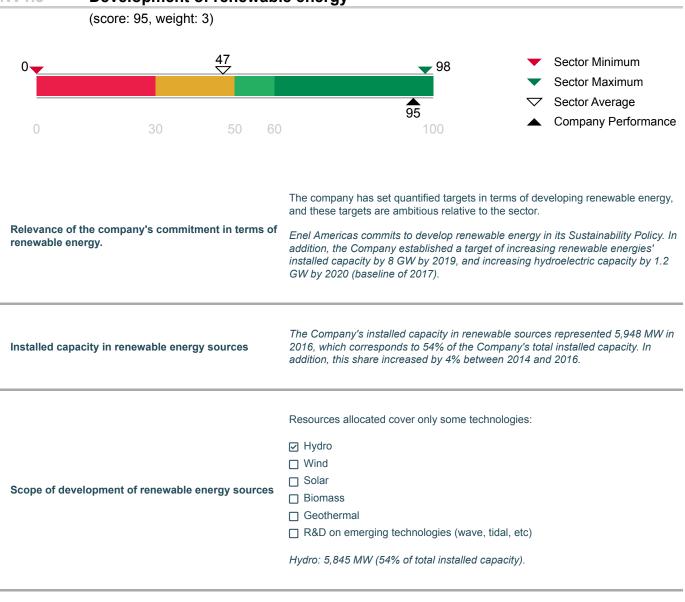






**ENV1.3** 

Development of renewable energy



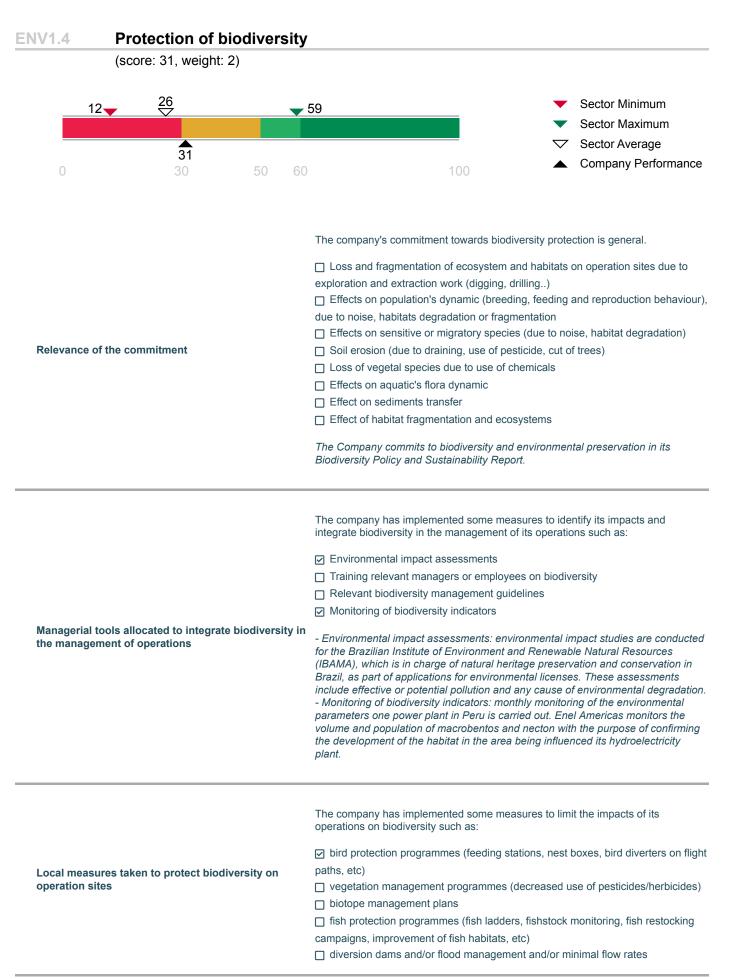
#### Performance

Enel Americas derived 55.7% of its energy generation from renewable sources in 2016.

Leadership	100
Relevance	100

Implementation	86
Means & resources	100
Scope	30

Results	100
Performance	100





	<ul> <li>Iand remediation/restoration</li> <li>pollutant monitoring during mining activities</li> <li>digging mining sites underground</li> <li>water heating/withdrawal management/monitoring</li> <li>bird protection programmes: the Company has developed a programme to preserve Lear macaw birds in Brazil through the use of GPS systems. This system allows teams in the country to determine feeding and resting information from these birds in order to develop adaptation programmes.</li> <li>Iand remediation/restoration: Enel Americas reports that it conducts ecological restoration and reforestation near areas of operation. Tree plantation is also conducted in Peru by Enel Generacion.</li> </ul>
Coverage of local measures allocated to protect biodiversity on operation sites	The company has implemented these measures in a majority of relevant sites or operations Measures appear to be in place in most of the countries of operation.
Results with regard to biodiversity protection	Information obtained from the company and public sources regarding biodiversity indicators on its sites of operations is insufficient
Stakeholders' feedback	A review of stakeholder sources revealed that the Company is involved in isolated or occasional controversies of high or critical severity As of 03/2018, Enel Americas was involved in 1 controversy - Case 1 (22/02/2017): Administrative act on environmental impact of Emgesa's El Quimbo hydroelectric project in Colombia A complete analysis of the severity of each case mentioned is available in Vigeo Eiris Controversy Product.
Company's responsiveness	Overall, the company is remediative For each of the above mentioned cases, Enel Americas's response is considered: - case 1: The company is remediative: the company has voluntarily taken specific corrective actions The analysis of Enel Americas management of each case is available in Vigeo Eiris' controversy profile.

Leadership	30
Relevance	30

Implementation	41
Means & resources	30
Coverage	65

Results	23
Performance	32
Trends	0



### **ENV2.2**







### **ENV2.4**

### Management of energy consumption and air emissions from fossil-based Generation activities

(	score: 24, weigh	t: 3)		
2 0	22 24 30	<b>▼ 45</b> 50 60	100	<ul> <li>Sector Minimum</li> <li>Sector Maximum</li> <li>Sector Average</li> <li>Company Performance</li> </ul>
	company's commi lants efficiency and		The company has set partially relevant targe from generation activities. The Company has set the target of reducing (baseline of 2017).	
Means allocated efficiency (e.g. C	to improve thermal CGT, CHP)	power plants'	To improve its power plants' efficiency, the c CCGT/CHP Enel Americas' themal installed capacity is 4	
Means and techn PM and Mercury	nologies allocated t emissions		The company has a minor involvement in te emissions (SOx, NOX, Particulates, Mercury Sourcing of low sulphur fuels (eg: natura Low NOx combustion technologies Flue gas cleaning systems (NOx and SO Mercury emissions capture technologies Particulate Matter capture technologies Other - Sourcing of low sulphur fuels (eg: natural g gas as main fuel.	y): I gas) 92)
	npany's thermal pla nologies to reduce s ns		Natural gas is used in some plants in Argen in other facilities.	tina and Peru. It is unclear if it is used
	elop innovative tec nd storage and ass niques		The company does not appear to be involve and storage.	ed in the development of carbon capt
Carbon Factor of generation, exclu	f thermal facilities ( uding nuclear)	fossil-based power	Information obtained from the company and company's thermal carbon factor is insufficie CO2 emissions for themal facilities are not o Company's thermic carbon factor.	ent.



Emissions of substances res (SO2, NOx)	ponsible fo	or acid rain	continuously by a KWh. During the	18% between 2014 a	ormalised to thermal gene and 2016, when these stoo missions decreased but n	od at 0.7 g SO2/
Other emissions: Particulate	s, Mercury	emissions			s, normalised to thermal g and 2016. In 2016, dust e	
Stakeholders' feedback					not reveal any allegations iew: stakeholders' feedba	•
Leadership	30	Implemen	ntation	27	Results	16
Relevance	30	Means &	resources	25	Performance	16

Scope Coverage 30

30

(score: 22, weight: 2)



**ENV3.1** 

Energy demand-side management



Relevance of commitment related to Energy demandside management The company does not disclose any commitments related to Energy demand-side management.

Means dedicated to Energy demand-side management         means dedicated to Energy demand-side management         maning faste staff
tips)         Image: promotion of energy-efficient appliances (boilers, heating systems, heat pumps, insulation, compact fluorescent light bulbs)         Image: consumption monitoring (diagnostics of energy installations, load curve advice, energy counselling/audit)         Image: consumption monitoring (diagnostics of energy installations, load curve advice, energy counselling/audit)         Image: consumption monitoring (diagnostics of energy installations, load curve advice, energy counselling/audit)         Image: consumption patterns (day/night)         Image: energy consumption)         Image: consumption)         Image: programmes         Image: consumption monitoring of sales staff         Image: promotion of renewable energy         Image: consumption of renewable energy         Image: consumption of renewable energy         Image: consumption of energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.         Image: consumption of energy-efficient appliances (boilers, heating systems, heat pumps, end information on femergy-efficient appliances (boilers, heating systems, heat pumps, information on femergy-efficient appliances (boilers, heating systems, heat pumps, end information on femergy-efficient appliances (boilers, heating systems, heat pumps, information on femergy-efficient appliances (boilers, heating systems, heat pumps, information on femergy-efficient appliances (boilers, heating systems, heat pumps, information on femergy-efficient appliances (boilers, heating systems)
Means dedicated to Energy demand-side management programmes Means dedicated to Energy demand-side management Means demand demandement Means dedicated to Energy Means demandement
Means dedicated to Energy demand-side management         programmes         Means dedicated to Energy demand-side management         programmes         - awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.         - promotion of energy-efficient appliances (boilers, heating systems, heat pumps,
<ul> <li>Consumption monitoring (diagnostics of energy installations, load curve advice, energy counselling/audit)</li> <li>tailor-made rates according to consumption patterns (day/night)</li> <li>energy service contracts (the energy supplier commits to reduce its customer's energy consumption)</li> <li>training of sales staff</li> <li>smart metering</li> <li>new tariffs and better billing</li> <li>promotion of renewable energy</li> <li>awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.</li> </ul>
Means dedicated to Energy demand-side management programmes       = nergy counselling/audit) <ul> <li>tailor-made rates according to consumption patterns (day/night)</li> <li>= energy service contracts (the energy supplier commits to reduce its customer's energy consumption)</li> <li>training of sales staff</li> <li>&gt; smart metering</li> <li>&gt; new tariffs and better billing</li> <li>= promotion of renewable energy</li> <li>- awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.</li> <li>- promotion of energy-efficient appliances (boilers, heating systems, heat pumps,</li> </ul>
Means dedicated to Energy demand-side management programmes <ul> <li>energy service contracts (the energy supplier commits to reduce its customer's energy consumption)</li> <li>training of sales staff</li> <li>smart metering</li> <li>new tariffs and better billing</li> <li>promotion of renewable energy</li> <li>awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.</li> <li>promotion of energy-efficient appliances (boilers, heating systems, heat pumps,</li> </ul>
Means dedicated to Energy demand-side management programmes
Means dedicated to Energy demand-side management programmes       I training of sales staff         Image: staff       Image: staff         Image
programmes
<ul> <li>smart metering</li> <li>new tariffs and better billing</li> <li>promotion of renewable energy</li> <li>awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.</li> <li>promotion of energy-efficient appliances (boilers, heating systems, heat pumps,</li> </ul>
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<ul> <li>- awareness raising activities on energy efficiency (campaigns, leaflets, energy tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption.</li> <li>- promotion of energy-efficient appliances (boilers, heating systems, heat pumps,</li> </ul>
tips): some subsidiaries conduct seminaries and workshops on energy efficiency and information on how to reduce energy consumption. - promotion of energy-efficient appliances (boilers, heating systems, heat pumps,
insulation, compact fluorescent light bulbs): Enel Distribucion Peru signed a cooperation agreement with a municipality to instal LED lighting in roads. - smart metering: distribution companies part of Enel Americas have installed smart meters in their areas of operation. - new tariffs and better billing: Enel Distribucao provides customers with interactive information on how to read each part of their bills.
Energy demand-side management programmes cover only some types of customers:
Scope of means dedicated to Energy demand-side I Households
management   Local authorities / municipalities
Industrial clients
Small businesses
Coverage of measures allocated to Energy demand- tick are accounted to Energy demand- of its concerned operations.
side management Measures are in place in all countries of operation.



Outcomes of Energy demand-side management measures

The company does not disclose data on energy saved by customers and/or on the number of Energy demand-side management measures.

Leadership	0
Relevance	0

Implementation	65
Means & resources	65
Scope	30
Coverage	100

Results	0
Trends	0

ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market

### Human resources





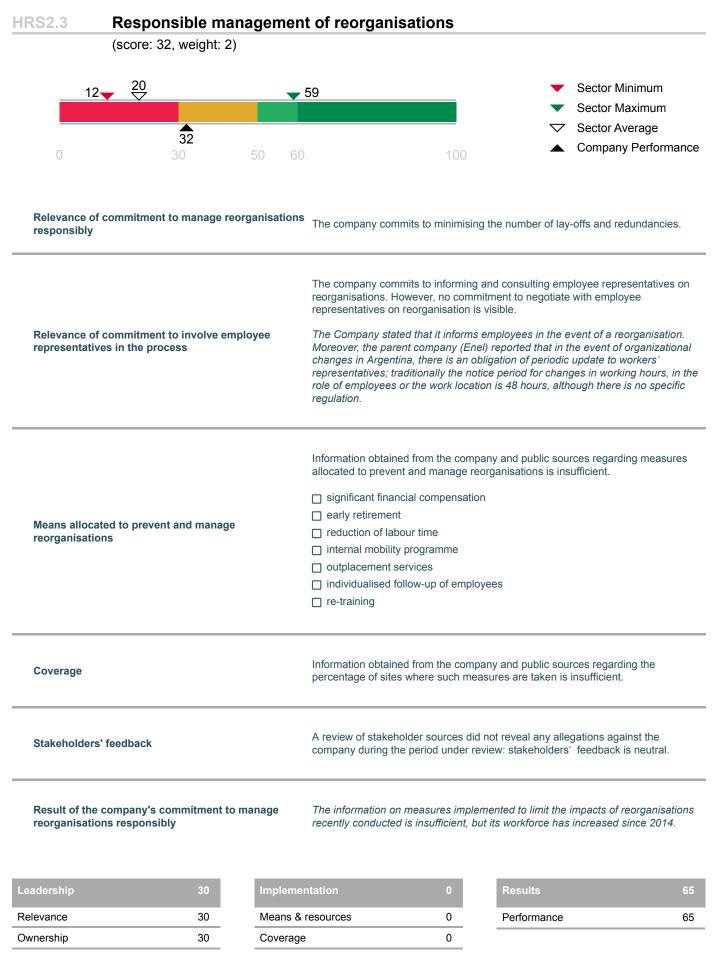
☑ working hours ✓ training ☑ career development ☑ work time flexibility employability/life long learning stress management equal opportunities Others topics discussed include child labour and forced labour, non-discrimination, violence and harassement, freedom of organisation and collective bargaining, environmental protection, business ethics and conflicts of interest. In countries with restrictive legislation, the company consults employees through alternative employee representative bodies. Employee representative bodies in countries with restrictive legislation The Enel Global Framework Agreement (GFA) is in place, for which the renewal is to be signed during 2017. A review of stakeholder sources did not reveal any allegations against the Stakeholders' feedback company during the period under review: stakeholders' feedback is neutral. Collective agreements on working conditions cover more than 75% of its employees. Coverage of collective agreements on working conditions The Company stated that in 2016, 85.6% of employees were covered by a collective employment agreement.

Leadership	100
Visibility	100
Relevance	100
Ownership	100

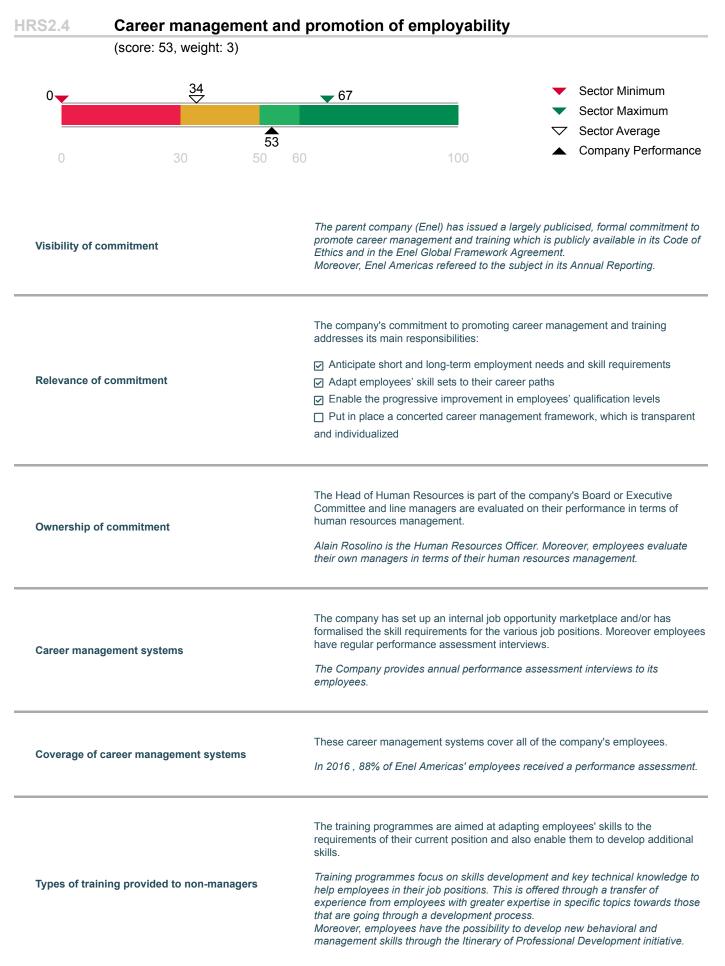
Implementation	100
Means & resources	100
Scope	100
Coverage	100

Results	88
Performance	88











Means allocated to training for all employees	Information disclosed on performance indicators related to training per employee is insufficient. The Company reported that 278,827 hours of training were provided in 2016. However, historical data is not available in order to determine a trend.
Mobility / turnover	The Company's employee turnover rate increased by 1.3 percentage points between 2014 and 2016, when it stood at 7%.
Training delivered during the year under review	It is assumed that at least a minority of the company's employees received training during the year under review.

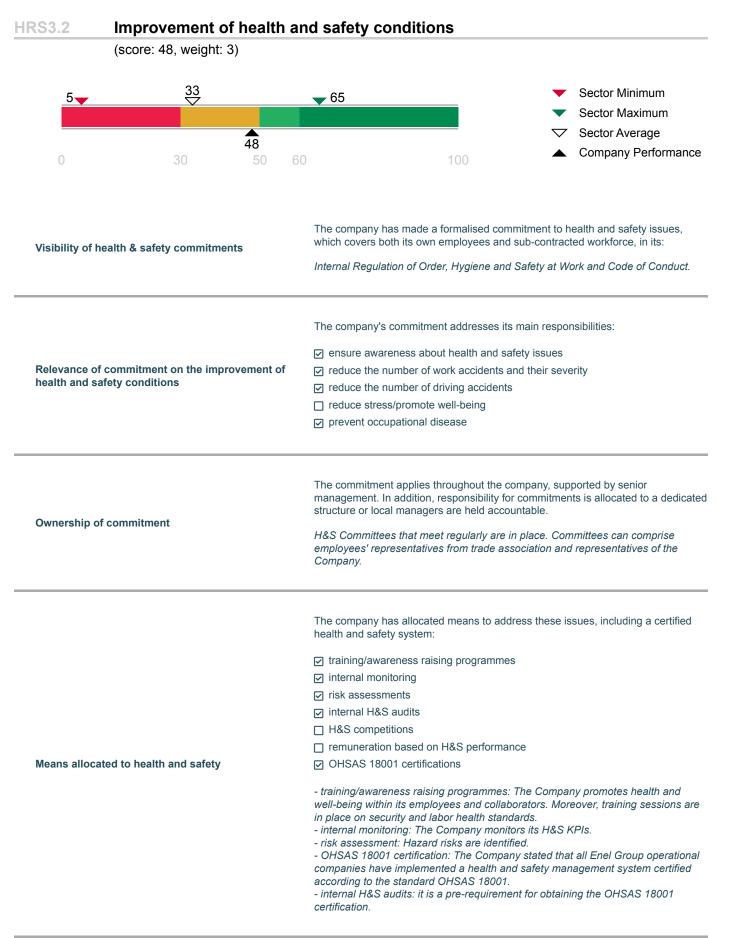
Leadership	83
Visibility	100
Relevance	65
Ownership	100

58
32
65
00

Results	18
Performance	18
Fenomance	10

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Coverage of health and safety system	The health and safety measures cover the majority of the company's employees.
	The company has allocated basic means to address stress at work, including:
	monitoring of absenteeism/rate of occupational disease
	job redesign (work organisation)
	□ assessment of stress through analysis of internal H&S data
	monitoring of stress through opinion surveys
	<ul> <li>✓ awareness raising for employees</li> </ul>
	☐ identification of stress sources
	stress support instruments (hotline, counselling service, employee assistance
Means allocated to reduce stress at work	programme, etc)
means anocated to reduce stress at work	□ training on stress for employees
	☐ training on stress for managers
	measures to improve ergonomics/ ergonomic design of workplaces
	<ul> <li>monitoring of absenteeism/rate of occupational disease: The Company monitors the occupational hazards and related KPIs.</li> <li>awareness raising for employees: The Company stated that a health development programme was carried out, with the objective of educating workers on how to improve their quality of life. The Company also identifies psycho-social risks employees could face. The Company also reported that an anti-stress campaign with practical recommendations to eliminate the cause is in place.</li> </ul>
Coverage of means allocated to reduce stress at work	The measures allocated to address stress at work cover the majority of the company's employees.
Accident frequency rate	The Company only provides information on its total frequency injury rate for 2016, when it stood at 0.58 incidents per 200,000 hours worked. Enel Americas' lost time injury rate stood at 4.09 per 200,000 hours worked.
Accident severity rate	The Company's severity rate (per 200,000 hours worked) continuously decreased by 51% between 2014 and 2016, when it stood at 6.8%. In addition, the fatal accidents rate stood at 0 in 2016. However, historical information on this indicator is not disclosed.
Occupational diseases	Information disclosed on absenteeism and/or the rate of occupational disease is insufficient.
	The Company does not report the rate of occupartional diseases since 2014.
Accident frequency rate at contractors'	The company does not disclose quantitative data on subcontracted labour accident frequency rates.
Accident severity rate at contractors'	The company does not disclose quantitative data on subcontracted labour accident severity rates.



Absenteeism and/or Occupational diseases at contractors'

The company does not disclose quantitative data on its subcontracted labour absenteeism and/or occupational disease rates.

#### Stakeholders' feedback

A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral

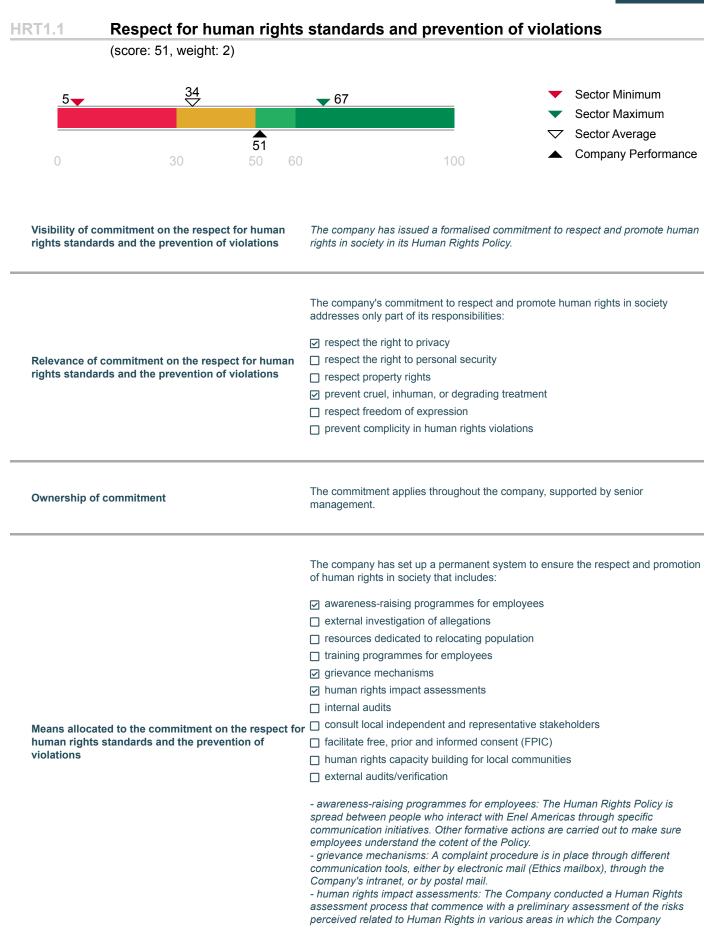
Leadership	65
Visibility	65
Relevance	65
Ownership	65

Implementation	56
Means & resources	48
Coverage	65

Performance	24

### Human rights

### Score: 50





operates.

#### Coverage

The company has set up such systems in parts of its operations, including in some high-risk areas in terms of human rights abuses.

#### Stakeholders' feedback

A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral.

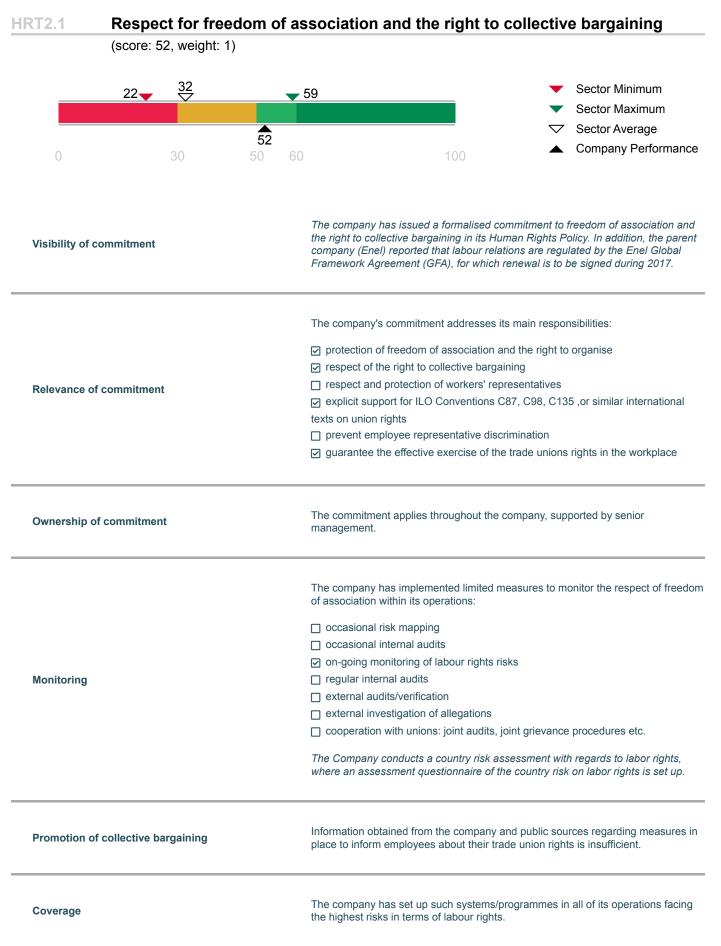
Leadership	37
Visibility	65
Relevance	30
Ownership	30

Implementation	51
Means & resources	65
Coverage	30

Results	65
Performance	65

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the Company stated that 85.6% of employees are represented by trade union.

#### Stakeholders' feedback

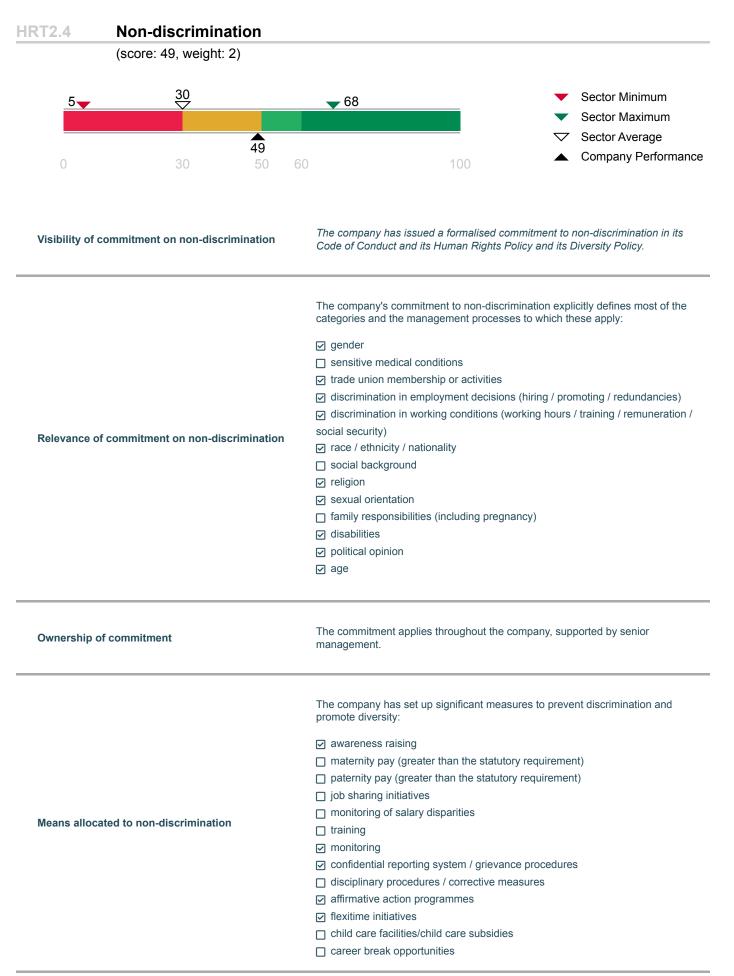
A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral.

Leadership	58
Visibility	100
Relevance	65
Ownership	30

Implementation	32
Means & resources	17
Coverage	65

Results	65
Performance	65







	<ul> <li>awareness raising: The Human Rights Policy and Diversity Policy are spread between people who interact with Enel Americas through specific communication initiatives. Other formative actions are carried out to make sure employees understand the cotent of the policies.</li> <li>monitoring: The Company monitors its diversity KPIs.</li> <li>confidential reporting system / grievance procedures: A complaint procedure is in place through different communication tools, either by electronic mail (Ethics mailbox), through the Company's intranet, or by postal mail.</li> <li>affirmative action programmes: The Company han an Entry Programme, which looks for the incorporation of intern students from technical and professional careers, who are physically disabled, for whose purpose working alliances with different institutions were made.</li> <li>flexitime initiatives: A Teleworking Programme is in place.</li> </ul>
Coverage	The company has set up programmes to promote diversity (eg: training, awareness-raising, etc.) in a majority of its operations.
Results in terms of gender distribution	Information disclosed on performance indicators such as the share of women in management positions is insufficient to determine a trend. The share of women in management positions stood at 2% in 2016. However, historical data is not available in order to determine a trend.
Results in terms of employment of disabled persons	The company does not disclose quantitative data on performance indicators such as the share of disabled persons in the total workforce.
Stakeholders' feedback	A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral.

Leadership	65
Visibility	65
Relevance	100
Ownership	30

65
65
65

Results	16
Performance	65
Trends	0

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Score: 45

### **Community involvement**

### Promotion of the local social and economic development **CIN1.1** (score: 57, weight: 3) <u>39</u> Sector Minimum **7**2 12-Sector Maximum Sector Average 57 **Company Performance** The company has issued a formalized and accessible commitment to promote local social and economic development in its: Visibility of the policy Code of Ethics and Human Rights Policy. The company's commitment to promote local social and economic development addresses only part of its responsibilities: Optimise the impact of operations on the local economy □ Promote the creation and development of local businesses **Relevance of commitment** Promote the transfer of technology and skills to developing countries Promote the employment and training of local personnel Reduce the social impacts related to site closures, openings, and restructuring Implement a responsible tax strategy The commitment applies throughout the company, supported by senior management. In addition, other employees are directly involved. **Ownership of commitment** The Sustainability Manager is responsible for these commitments. The company has allocated significant means to address social and economic development, including: Social development programmes Capacity building programmes Infrastructure development programmes □ Social impact assessments Grievance mechanisms - Social development programmes: Enel Americas provides scholarships for secondary school and technical education including farming programmes. Itinerary Means allocated health campaigns are delivered for low-income population living near power plants. Free healthcare attention is offered for children in some schools. Enel's programme "My First Job" provides young people with training for activities in their labour market - Capacity building programmes: Fundacion Enel conducts projects that include the repopulation of cocoa farms and recovery of seeding for communities displaced by hydroelectric projects. Enel Generacion Peru conducts programmes aimed at teaching communities breeding and cooking of guinea pig dishes to increase protein intake in their communities. In addition, programmes to develop coffee crops through training programmes are also promoted by Enel. - Infrastructure development programmes: the Company donates furniture and assist in the maintenance of schools and builds bus stops. In addition, Enel



improves water and sewers networks and conducts maintenance of rural roads for communities as part of its Creating Shared Value policy.

Geographical coverage	These means are allocated throughout the company. The Company has conducted these activities in all countries of operation.
Performance trend	Information obtained from the company and public sources regarding the quantitative outcomes of local social and economic development projects is insufficient to determine a trend. The Company provides cumulated indicators for 2015 and 2016 combined on contributions to SDGs. In these years, Enel Americas has provided USD 1.42m to support Quality of Education, Affordable Energy and Decent Work and Economic Growth programmes.
Transparency of tax reporting	<ul> <li>The Company reports significantly on taxes paid. Reporting covers:</li> <li>taxes paid in some countries of operations</li> <li>taxes paid in some regions of operations</li> <li>taxes paid in key regions of operations</li> <li>taxes paid in key countries of operations</li> <li>sales per zone</li> <li>operating profit per zone</li> <li>number of employees per zone</li> <li>ratio between tax paid and headline corporate tax rate per zone</li> <li>explanation for significant differences between tax rate actually paid and expected tax rate</li> </ul>
Presence in IMF 'offshore financial centers' and/ or in jurisdictions considered by the OECD as not complian enough with tax transparency rules	The Company operates in IMF 'offshore financial centres' and/ or in jurisdictions considered by the OECD as not compliant enough on tax transparency rules, and justifies its presence in most of them. <sup>It</sup> Enel Americas has indirect control in Emgesa Panama, a company located in Panama, which is a country considered an "Offshore Financial Centre" by the IMF Enel Americas reports that this Company conducts purchase and sale of electric energy.
Stakeholders' feedback	A review of stakeholder sources revealed that the Company is involved in isolated or occasional controversies of high or critical severity <i>As of 03/2018, Enel Americas was involved in 1 controversy</i> - Case 1 (22/02/2017): Administrative act on environmental impact of Emgesa's E Quimbo hydroelectric project in Colombia A complete analysis of the severity of each case mentioned is available in Vigeo Eiris Controversy Product.
Company's responsiveness	Overall, the company is remediative



For each of the above mentioned cases, Enel Americas's response is considered: - case 1: The company is remediative: the company has voluntarily taken specific corrective actions

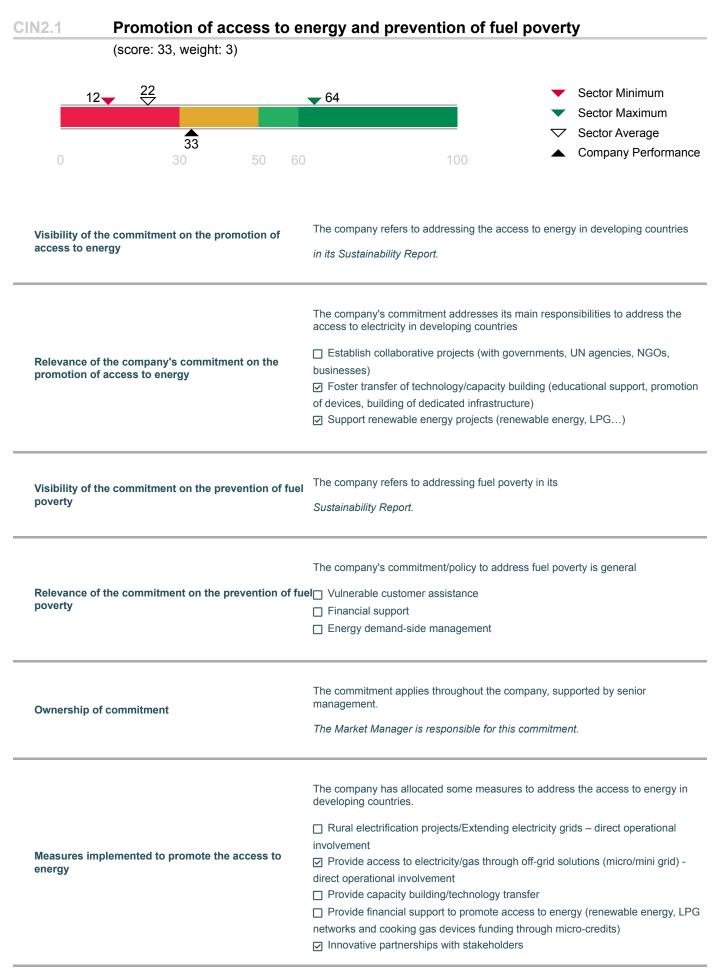
The analysis of Enel Americas management of each case is available in Vigeo Eiris' controversy profile.

Leadership	51
Visibility	65
Relevance	30
Ownership	65

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Results	36
Performance	45
Trends	0







	<ul> <li>Provide access to electricity/gas through off-grid solutions (micro/mini grid) - direct operational involvement: Enel Distribucao in Brazil is involved in projects to provide solar and wind power to facilitate access to energy to residential housing projects, shopping centres and industrial complexes.</li> <li>Innovative partnerships with stakeholders: Enel Brazil has developed a programme to support start-ups develop projects linked to renewable energy, energy efficiency, smart cities, digitalization and social programmes.</li> </ul>
Coverage of the measures implemented to address access to energy	These measures have been allocated in several locations. There is no evidence that solar and wind power projects to promote access to energy are in place in a significant number of locations. In addition, partnerships with stakeholders were only evidenced in Brazil.
Measures implemented to reduce fuel poverty	<ul> <li>Information obtained from the company and public sources regarding measures allocated to address the fuel poverty issue is insufficient.</li> <li>Financial support</li> <li>Innovative (non-obligatory) tariff schemes</li> <li>Energy demand-side management (energy efficiency) for vulnerable customers</li> <li>Customer assistance (e.i. energy ombudsman)</li> </ul>
Coverage of the measures implemented to address fuel poverty	Information obtained from the company and public sources regarding the percentage of the company covered by such efforts is insufficient.
Performance trend - Access to energy	The company does not disclose indicators on access to energy.
Performance trend - Fuel poverty	The company does not disclose indicators on fuel poverty.
Stakeholders' feedback	A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral

Leadership	41
Visibility	30
Relevance	48
Ownership	30

Implementation	24
Means & resources	15
Coverage	32

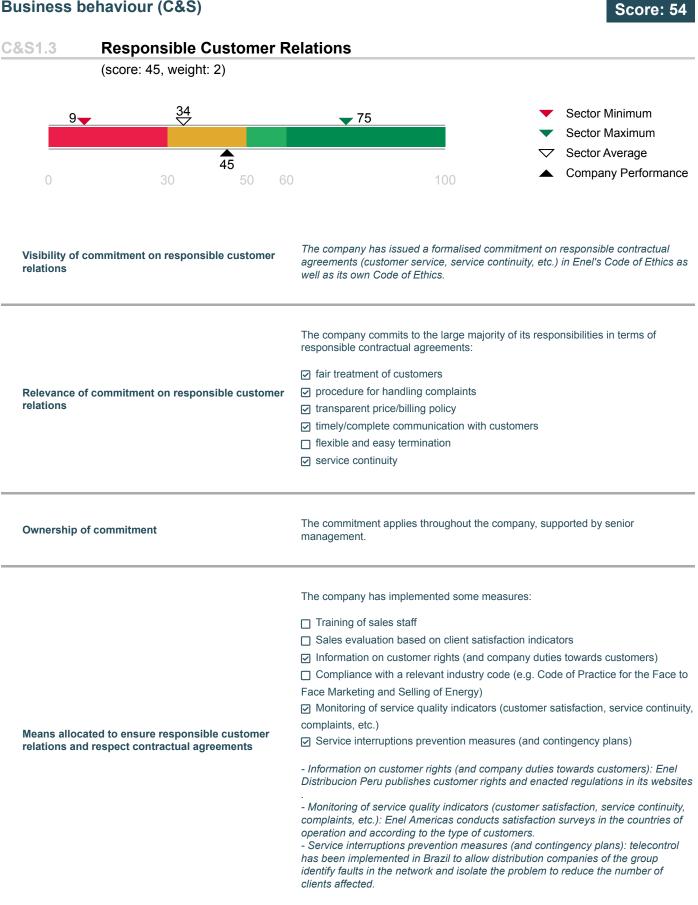
Results	35
Performance	46
Trends	0

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### **Enel Americas**

ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market

### **Business behaviour (C&S)**



Coverage of the means allocated to ensure responsible customer relations and respect contractual agreements

The company's measures have been implemented in a minority of its operations.



Information on customer rights was only evidenced in Peru. Overall customer satisfaction rates are provided for all Enel Americas and service interruption measures were only identified for its operations in Argentina.

Complaints management system	There is a formalised and accessible system to handle complaints. Edesur, a Company part of Enel Argentina, provides clients an email and phone number for clients to contact the Company in case of interruptions or any question on their service. Enel Distribucao in Brazil and Enel Distribucion Peru, brazilian and peruvian subsidiaries, also provide customers with online complaint mechanisms.
Customer satisfaction	Customer satisfaction decreased by 4 percentage points between 2014 and 2016. In 2016, this rate stood at 73.6%.
Results on service continuity on electricity networks	Ampla's (Enel Rio) System Average Interruption Duration Index (SAIDI), which measures the average minutes per customer outage duration for a specified time period, decreased continuously by 34% between 2015 and 2017, to stand at 1093 minutes in 2017
😚 Stakeholders' feedback	A review of stakeholders' sources revealed that the Company is involved in isolated or occasional controversies of minor or significant severity As of 03/2018, Enel Americas was involved in 1 controversy - Case 1 (31/12/2015): Nivel de Tensión Uno proceedings against Codensa seeking restitution of allegedly excess rates - Colombia A complete analysis of the severity of each case mentioned is available in Vigeo Controversy Product.
Company's responsiveness	Overall, the company is reactive For each of the above mentioned cases, Enel Americas's response is considered: - case 1: The company is reactive: the Company reports in a detailed way on its position to the case The analysis of Enel Americas management of each case is available in Vigeo's controversy profile.

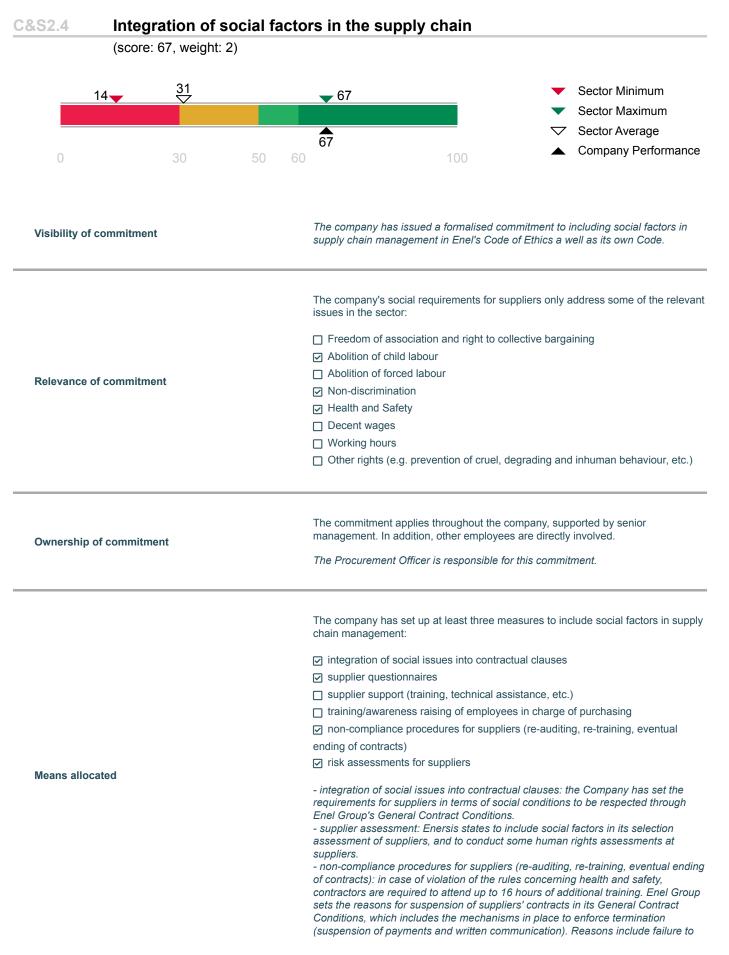
Leadership
Visibility
Relevance
Ownership

65 100 30

Implementation	41
Means & resources	45
Coverage	30

Results	24
Performance	24







respect health and safety requirements.

Audits of suppliers/contractors	Specific on-site social audits are carried out by internal auditors. As part of the qualification process of suppliers, the Company collects information on working conditions, including health and safety, human rights and ethical conduct. Enel Americas also conducts inspections and verifications to assess compliance with the group's General Contract Conditions.
Coverage of the means allocated	The measures implemented cover the main contractors/suppliers. The Company reports that 100% of its suppliers review their practices regarding labour criteria.
Coverage of the social audits	It is unclear if more than 75% of suppliers are audited by the Company.
Transparency on social compliance in the supply cha	The company monitors quantitative data on the compliance of its suppliers with social standards and it explicitly states that no non-conformities were observed. in Enel Americas reports that non-conformities linked to social criteria are received through the ethical channel, and that none were received in 2016.
Stakeholders' feedback	A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral.

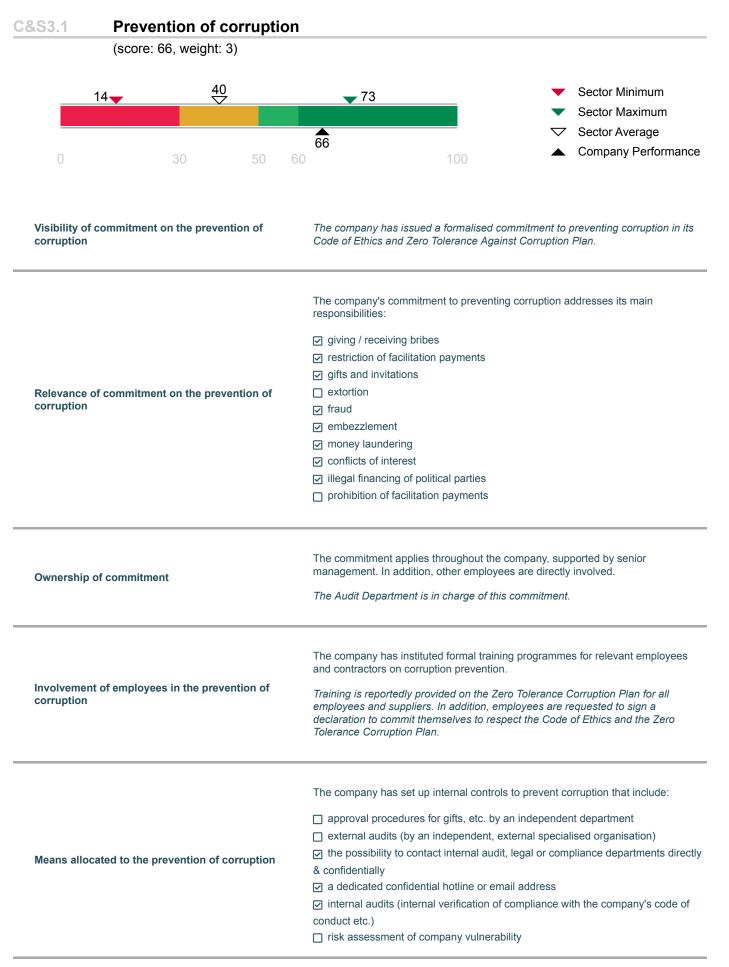
Leadership	48
Visibility	65
Relevance	30
Ownership	65

Implementation	77
Means & resources	82
Coverage	65

Results	77
Performance	77

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the possibility to contact internal audit, legal or compliance departments directly & confidentially: employees can confidentially contact internal audit to report violations.
a dedicated confidential hotline or email address: a confidential Ethics Channel is reportedly in place for employees to report violations of the Company's policies.

- internal audits (internal verification of compliance with the company's code of conduct etc.): the Audit Department is in charge of auditing each unit to ensure compliance with the Zero Tolerance Plan Against Corruption.

 Coverage of the means allocated to the prevention of corruption
 The measures implemented cover all significant parts of the company.

 All employees have access to reporting systems and audits appear to be conducted for all units.
 The company discloses quantitative data on the corruption incidents reported internally and on how they were handled.

 Transparency on corruption suspicions raised through Enel Americas reported that three cases of corruption were received by the

 Transparency on corruption suspicions raised through Enel Americas reported that three cases of corruption were received by the the employee reporting system

 the employee reporting system
 Company through the Ethical Channel concerning conflict of interest. Enel Americas investigated these cases and concluded that they were not in breach of the Code of Ethics or that not enough evidence was found to continue investigating.

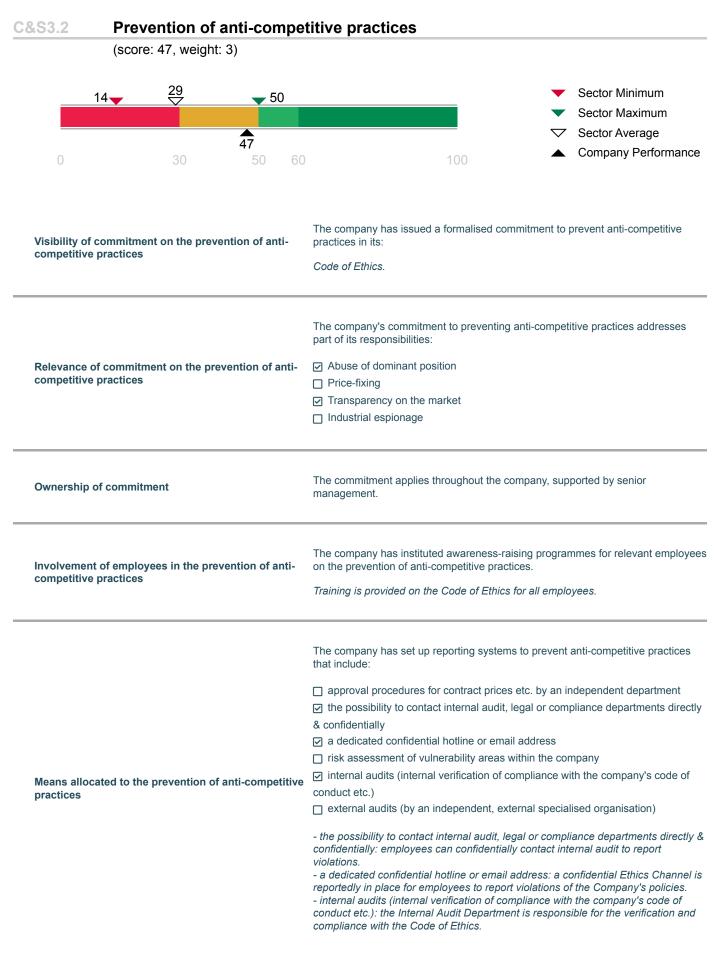
#### Stakeholders' feedback

Leadership	65
Visibility	65
Relevance	65
Ownership	65

Implementation	55
Means & resources	65
Coverage	30

Results	77
Performance	77







Coverage of the means allocated to the prevention of anti-competitive practices The measures implemented cover all significant parts of the company.

The company explicitely states that there were no antitrust incidents reported internally during the period under review.

Enel Americas reports that no incidents related to anti-competitive practices were received through the Ethical Channel in 2016.

#### Stakeholders' feedback

Reporting

Leadership	44
Visibility	65
Relevance	30
Ownership	30

Implementation	20
Means & resources	15
Coverage	30

Results	77
Performance	77







independent party for monitoring lobbying budget/external audit
 disclosure of the positions in the period of preparation of a debate and during the debate

Employees can confidentially report violations of the Code of Ethics through the Ethical Channel.

Coverage of the measures allocated towards<br/>transparency and integrity of influence strategies and<br/>practicesThe measures implemented cover all operations.<br/>All employees appear to have access to reporting mechanismsReportingThe company does not disclose direct and indirect expenses dedicated to lobbying<br/>practices.Stakeholders' feedbackA review of stakeholder sources did not reveal any allegations against the<br/>company during the period under review: stakeholders' feedback is neutral

Leadership	41
Visibility	65
Relevance	30
Ownership	30

Implementation	30	
Means & resources	0	
Coverage	100	

Results	35
Performance	35

### **Enel Americas**

Corporate governance

ISIN CODE: CLP371861061 Electric & Gas Utilities Emerging Market

vigeeiris

Score: 39

### **Board of Directors CGV1.1** (score: 45, weight: 3) <u>33</u> Sector Minimum 3 **—** 57 Sector Maximum Sector Average 45 **Company Performance** No specific committee is in charge of director nomination, which might raise concerns. [LISTED COMPANIES] Existence and independence of **Nomination Committee** The Company reports that it does not have a Nomination Committee and that nominations are performed in accordance with Chilean Law. The roles of Chairman and CEO are separated, but the chairman is not considered Independence of the Board Chairman independent. The Head of CSR department/functions reports directly to the CEO/Board. Responsibility allocated over CSR issues Enel Americas reports that the Sustainability and Community Manager reports to the CEO on CSR issues. The Board is between 34 and 50% independent, which is less than the Share of independent shareholder-elected Board recommended level. members Three members of the seven-member Board are considered independent. The Board of Directors diversity appears to be partial: □ At least 30% of directors are women □ At least 40% of directors are women Employee representative(s) sitting on the Board Diversity of the skills and backgrounds of the Board Board members with demonstrated professional experience in the company's sector of activities Board members with demonstrated expertise on CSR issues Several Board members have experience in the electric utilities sector. Training is provided upon joining the Board. Training and expertise provided to board members The Company has an induction programme for new Directors, which aims to familiarise them with the main policies of Enel Americas. Some of the policies

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**Regular election of Board members** 

Board members are elected at least every three years and these elections are not staggered.

concern diversity, inclusion and sustainability.



Board members are eligible for re-election following three-year terms.

Evaluation of Board's functioning and performance					ce	Performance is evaluated regularly by a third party. The Board of Directors conducts a self-assessment against the Chilean General Standard of General Character No. 341. In addition, an external expert is hired annually to carry out an evaluation of the Board and detect aspects of the organisation and functioning of the Board that can be improved or strengthened. The plate is also subject to evaluations by Enel SPA to recommend improvements.							
Review	of CSR issues at	Board	meeti	ng		( ( ( ( ( ( ( ( ( ( ( ( ()))))))))))))	☐ Hea ☐ Clin ☐ Poll ☐ Anti ☑ Con ☑ Con <i>☐</i> Con	alth & sa nate ch ution p -compe ruption nmunity pard of a	afety ange reventi etitive p y relatio Directo	on practice ons ors app	es roves (	policies	ear to be discussed at Board level. s linked to biodiversity, human rights (which n and signed the annual sustainability
Regula	rity of and attenda	ance at	Board	d meet	ings		The Co	ompany	report	ts that	the Bo	ard sha	nce rates are above 90% all meet at least once a month. In addition, were 92.5%.
Name of Board member	Role	Executive	Non executive	Employee representative	Nomination	Audit	Remuneration	Former executive	> 9 years on Board	Stock options	Paid>1/2 executive salary	Represent>3% company's shares	Other Independency
Borja Acha	Chairman		х									х	Corporate and Legal Affairs Director at Grupo Enel

Besga

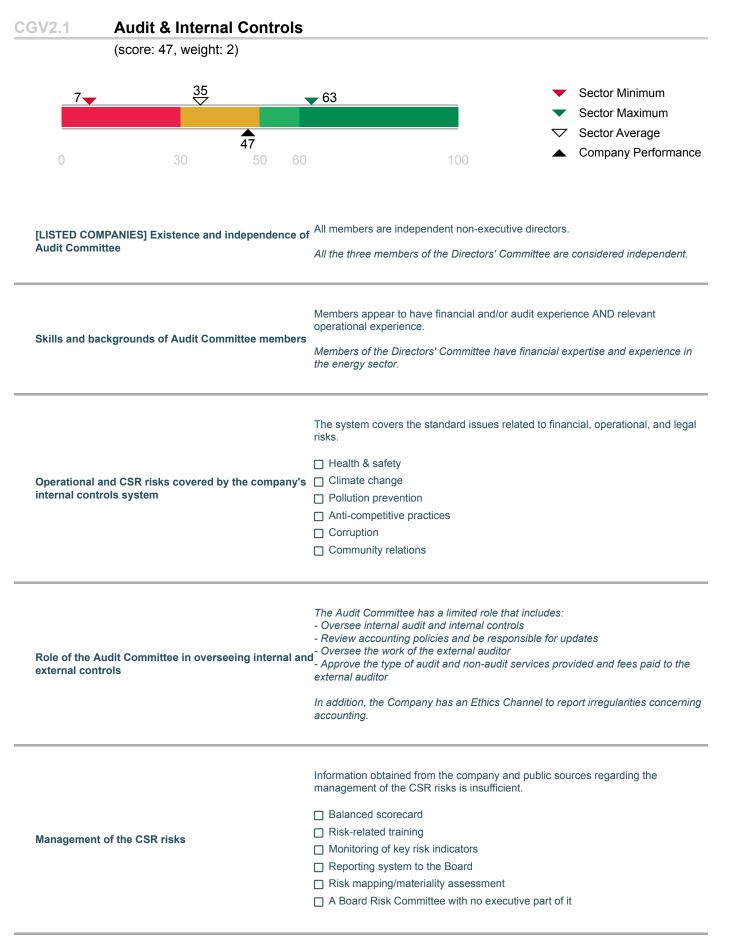
José Antonio Vargas	Vice Chairman	Х					Х	President of Codensa and Emgesa, companies part of Grupo Enel
Hernán Somerville	Chair of the Directors' Committee	Х		Х				
Patricio Gómez		Х		Х				
Domingo Cruzat		Х		Х				
Livio Gallo		Х					Х	Works for Enel Group.
Enrico Viale		Х					Х	Works for Enel Group.

Х

Х

Х







Independence of the firm's external auditors	Non-audit fees represent more than 50% of the total fees received from the company, which might raise concern. Non-audit fees represented 68% of total fees paid to external auditors in 2016.
Inclusion of CSR issues in the company's reporting	The company publishes significant CSR reporting on key material issues, with an independent third party assessment of the reliability of key performance indicators, with limited/moderate level of the assurance. <i>EY conducted the verification of Enel Americas' Sustainability Report with a limited level of assurance and in accordance with ISAE 3000 standards.</i>
Stakeholders' feedback	A review of stakeholder sources did not reveal any allegations against the company during the period under review: stakeholders' feedback is neutral

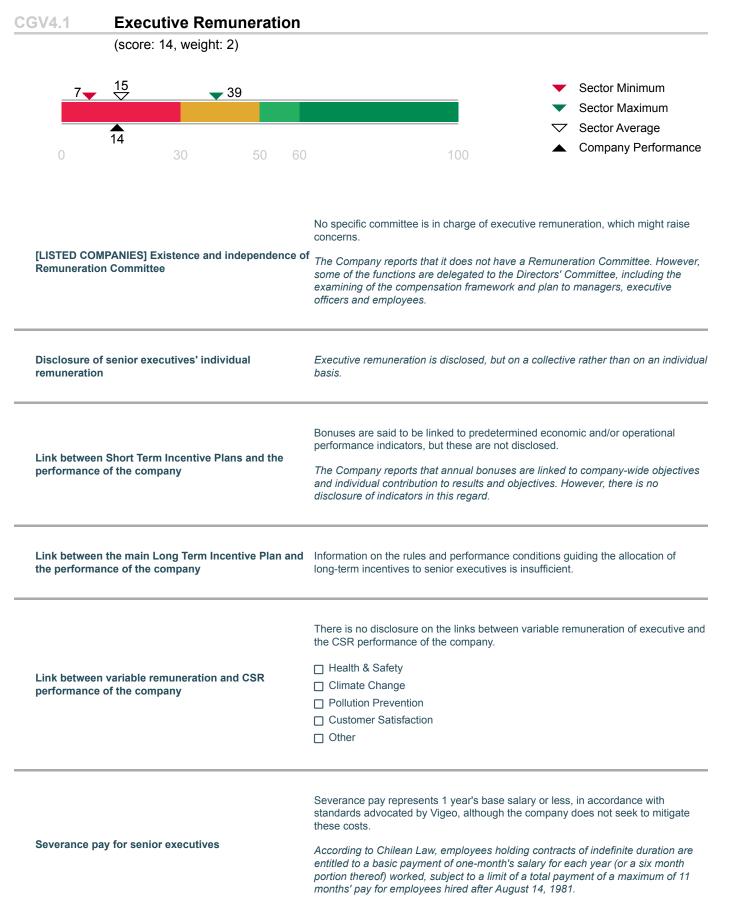




The Company presented its Business Strategy to investors, including community engagement initiatives and its energy mix decarbonization. In addition, information on fatal and severe accidents is also presented by the Company.

#### Stakeholders' feedback







Evolution of CEO-to-employee compensation ratio Information obtained from the company and public sources regarding the compensation of CEO and the average employee salary is insufficient. The Company does not disclose information on CEO compensation. During the 2014-2016 period, average employee salary decreased by 3.7%.

Stakeholders' feedback

# Detailed Scores and Ratings

### **CURRENT AND PREVIOUS RATINGS**

Period	Environment	Human resources	Human rights	Community involvement	Business behaviour (C&S)	Corporate governance
2018/03	+	++	++	+	++	+
2016/03	+	=	+	+	+	=
2014/12	++	=	+	+	++	=

### **SCORES PER DOMAIN**

Domain	Average Score	Leadership	Implementation	Results
Environment	44	38	52	34
Human resources	51	67	49	38
Human rights	50	52	53	45
Community involvement	45	46	54	36
Business behaviour (C&S)	54	55	45	64
Corporate governance	39	40	26	51

#### **SCORES PER CRITERIA**

Sub-domain	Criterion	Score
	1	62
Environment 1	2	22
Environment 1	3	95
	4	31
<b>F</b> : 10	2	31
Environment 2	4	24
Environment 3	1	22

Sub-domain	Criterion	Score
Human resources 1	1	96
Human resources 2	3	32
Human resources 2	4	53
Human resources 3	2	48

Sub-domain	Criterion	Score
Human rights 1	1	51
Human rights 2	1	52
	4	49

Sub-domain	Criterion	Score
Community involvement 1	1	57
Community involvement 2	1	33

Sub-domain	Criterion	Score
Business behaviour (C&S) 1	3	45
Business behaviour (C&S) 2	4	67
	1	66
Business behaviour (C&S) 3	2	47
	3	35

Sub-domain	Criterion	Score
Corporate governance 1	1	45
Corporate governance 2	1	47
Corporate governance 3	1	48
Corporate governance 4	1	14



### Contacts

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# Overview of the latest updates

Date of the latest update	Information updated
2018/07	Carbon & Energy Transition
2018/04	Sustainable Goods & Services
2018/03	Controversial Activities Screening
2018/03	Full ESG profile